



AGILE ANALYSIS CERTIFICATION COMPETENCIES

MARCH 2020



Your Starting Point – Foundational Competency Development

Are you ready to earn this specialized certification?

Let's review your foundational knowledge and understanding

Proficiency

Basic Knowledge	Has a fundamental awareness of basic skills and knowledge involved in the work
Understands	Recognizes the key elements of the work and why they are important. However, not expected to have the experience nor skill to execute.
Follows Rules	Adheres to prescribed ways to complete the work but needs rules and guidelines to successfully execute.

This certification recognizes the competencies of BA professionals with two to three years' experience executing analysis-related work in an agile context. Competencies expected and recognized through this specialization are aligned with Agile Extension to the BABOK® Guide, version 2.

The Agile Extension describes best practices, techniques, guidelines, and other key information that drive better business outcomes when work is executed using various agile approaches.



Are you an IIBA Member? View online copy here

Competencies You've Already Developed

IIBA competency-based certification exams recognize your development of enhanced capabilities. The IIBA®-AAC exam is closely aligned to the Agile Extension to the BABOK® Guide, version 2 and tests your ability to answer questions focused on real world scenarios. The Agile Extension developed in collaboration with the Agile Alliance, describes good practices, techniques, guidelines, and other key information that drives better business outcomes and adds customer value when work is executed using various agile approaches.

Individuals that will do well on this exam are those that have developed the requisite competencies. A practice analysis study identifying the analysis work agile leaders expect you to perform in an agile context provides the foundation for the IIBA®-AAC.

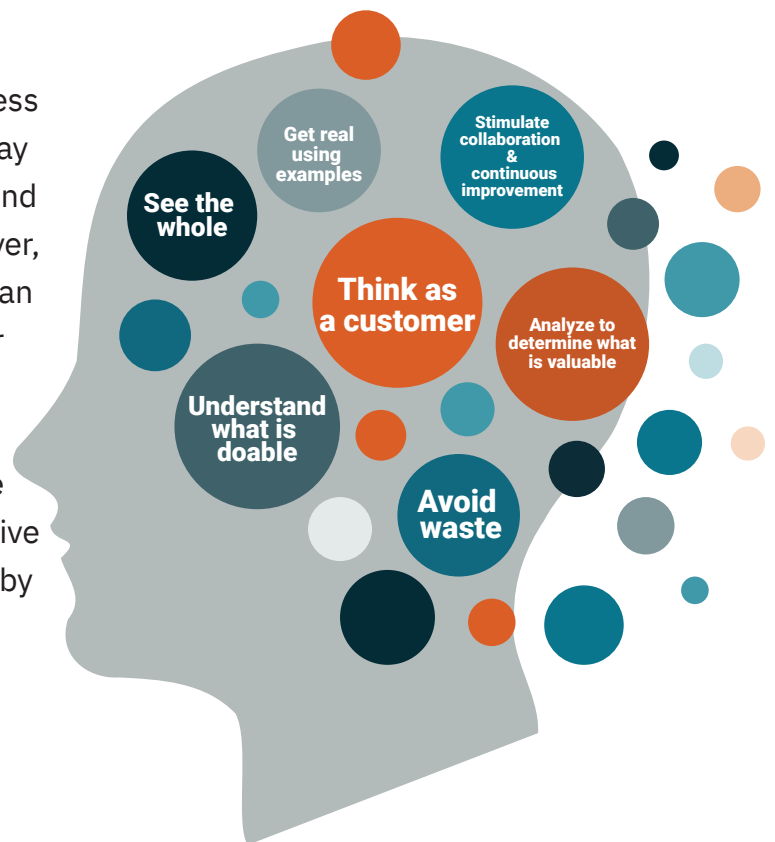
The following descriptions are organized by the four Exam Blueprint domains:

- Agile Mindset
- Strategy Horizon
- Initiative Horizon
- Delivery Horizon



Domain 1: An Agile Mindset

Developing your agile mindset is critical to your success when working in an agile context. Without this, the way you create desired outcomes is much less effective and will not generate the results that are required. However, developing your agile mindset is not something you can expect to develop as a result of reading about it. Your agile mindset is developed over time and through applying the agile principles of business analysis to the outcomes you produce, while leveraging the agile manifesto for this work. Nevertheless, a comprehensive understanding of an agile mindset can be developed by reading the Agile Extension..





Domain 2: Strategy Horizon

The following describes typical work performed by an agile practitioner at the Strategy Horizon with a foundational level of proficiency:

Type of analysis related work performed, or outcomes produced	Basic Knowledge	Understands	Follows Rules
Develop Initial Product Backlog/Required Business Capabilities			
Identify Capabilities		✓	
Release planning			
Scope MVP/MMF	✓		
Ongoing strategy work			
Stand-up (weekly/monthly)	✓		
Identify Scenarios	✓		
Review and Maintain Product Backlog/Required Business Capabilities			
Identify new items			✓



Domain 3: Initiative Horizon

The following describes typical work performed by an agile practitioner at the Initiative Horizon with a foundational level of proficiency:

Type of analysis related work performed, or outcomes produced	Basic Knowledge	Understands	Follows Rules
Develop Initial Release Log / MVP Backlog			
Identify features		✓	
Identify solution options		✓	
Identify solution components		✓	
Release planning			
Scope MVP/MMF & subsequent product increments			✓
Estimate features		✓	
Prioritize features		✓	
Elaborate features			✓
Review/Update solutions components			✓
Release close			
Review outcomes produced including: “Are we continuing to deliver value?”			✓
Update scope for next Release/MVP			✓

Domain 4: Delivery Horizon

The following describes typical work performed by an agile practitioner at the Delivery Horizon with a foundational level of proficiency:

Type of analysis related work performed, or outcomes produced	Basic Knowledge	Understands	Follows Rules
Develop Product Increment Backlog			
Develop product increment backlog		✓	
Identify stories / cards		✓	
Estimate & size product increment backlog items	✓		
Prioritize product increment backlog items		✓	
Iteration planning			
Review acceptance criteria/Understand “definition of done”	✓		
Identify work to complete stories/cards		✓	
Elaborate features/stories - for subsequent iteration		✓	
Ongoing iteration work			
Elaborate stories			✓
Daily stand-up	✓		
Story development			✓
Identify Scenarios			✓
Write Scenarios and Specifications			✓
Develop low fidelity models			✓
Develop high fidelity models		✓	
Acceptance tests / Assess for “done”	✓		
Review and maintain product increment backlog			
Identify new items		✓	
Estimate new items	✓		
Prioritize product increment backlog - Existing items		✓	
Elaborate stories in product increment backlog		✓	
Re-estimate existing items as you get more info	✓		
Prioritize product increment backlog		✓	
Customer “show and tell” (ongoing)			
Iteration demo		✓	
Iteration retrospective		✓	
Identify process improvements		✓	
Iteration close			
Review outcomes produced including: “Are we ready to release?”			✓
Update product increment backlog		✓	