

# **CBAP® RECERTIFICATION HANDBOOK**

The Guide to Maintaining the Certified Business
Analysis Professional™ Designation

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# 1.0 The Recertification Program

# 1.1 Program Overview

Earning the Certified Business Analysis Professional (CBAP) designation is a significant achievement. CBAP is the globally recognized credential for seasoned business analysis professionals, including those with a CCBA designation, as well as hybrid business analysis professionals, product managers, trainers, and non-BA consultants.

To maintain the certification, credential holders are required to demonstrate continued competence and stay current with changes in the field. Professional activities include learning activities to develop knowledge and skills and applying activities that give back to the profession.

#### The purpose of recertification is to:

- Enable the continuing professional development and competence of certification holders
- Show employers that certification holders remain current and competent
- Encourage the efforts of certified practitioners to give back to the profession
- Uphold the global recognition and value of the CBAP designation

"Maintaining your certification demonstrates your commitment to the profession by ensuring that you remain current with changes in the field through recertification" (Source: Institute for Credentialing Excellence, ICE-CCP Recertification Guide, 2022).

The following documents outline program requirements and provide guidance on how to record activities.

	The CBAP Recertification Handbook (this document)	The <u>CBAP Recertification Process Guide</u>
Purpose	Provides program overview, policies, requirements, and categories under which hours can be recorded.	Provides step-by-step guidance on how to enter activities into the BA Development Log and submit the recertification application.

IIBA is committed to providing full access to its credentialing products and services and complying with applicable laws and regulations, including the Americans with Disabilities Act (ADA) and Accessibility for Ontarians with Disabilities Act (AODA).

IIBA's credentialing policies and practices are guided by the International Standards Organization, ISO/IEC 17024, and the National Commission for Certifying Agencies.



## 1.2 Requirements at a Glance

Earn 60 CDUs Every 3 Years Enter CDUs into BA Development Log Pay Recertification Fee

Submit Recertification Application

**Get Recertified!** 

To maintain the credential, continuing competence must be demonstrated every 3 years through 60 Continuing Development Units (CDUs.)

Credential holders may achieve CDUs in any combination of categories. They are not required to record CDUs in all categories but must record CDUs in more than one category and adhere to category maximums (see section 3.0 CDU Qualifying Activities for the category maximums).

CDUs earned for activities will vary. In general, 1 CDU is earned for each hour in a planned and structured activity, with fractions of CDUs up to quarter (0.25) hour increments.

CDU activities must be aligned to the Knowledge Areas (KAs) or Domains outlined in the <u>BABOK® Guide</u>. The KA titles and numbers are described below and in the <u>CBAP Recertification Process Guide</u>:

- 1. **Business Analysis Planning and Monitoring (KA1)**: Describes the tasks that business analysis professionals perform to organize and coordinate their efforts with those of stakeholders.
- 2. Elicitation and Collaboration (KA2): Describes business analysis tasks performed to prepare for and conduct elicitation activities and confirm the results obtained, as well as ongoing communication and collaboration with stakeholders.
- 3. Requirements Life Cycle Management (KA3): Describes business analysis tasks performed to manage and maintain requirements and design information from inception to retirement. This includes establishing meaningful relationships between related requirements and designs, and assessing, analyzing, and gaining consensus on proposed changes.
- 4. **Strategy Analysis (KA4)**: Describes business analysis tasks performed to identify the business need, enable the enterprise to address that need, and align the resulting strategy for the change with higher- and lower-level strategies.
- 5. Requirements Analysis and Design Definition (KA5): Describes business analysis tasks performed to structure and organize requirements, specify and model requirements and designs, validate and verify information, identify solution options, and estimate the potential value of each solution option.
- 6. **Solution Evaluation (KA6)**: Describes business analysis tasks performed to assess the performance and value of a solution in use by the enterprise, and to recommend the removal of barriers or constraints that prevent the full realization of value.



#### 1.3 Recertification Dates

The recertification date begins when the certification examination is passed **and ends on the 3-year anniversary of that date**. CDU activities must be earned within the 3-year cycle (e.g., after the certification date and before the recertification date).

For example, if the CBAP exam is passed on June 30, 2025:

Certification is Valid for 3 Years	June 30, 2025 to June 30, 2028
Certification Must be Recertified By	June 30, 2028

### 1.4 Fee Payment and Submission

Recertification consists of an online process via the IIBA website. The <u>Recertification Fee</u> is non-refundable and must be paid by the recertification date.

Upon payment of the recertification fee and submission of the recertification application, an IIBA email confirms status of **Certified** (for the new maintenance term) or **Recertification in Audit.** See section 6.0 for the recertification audit process.

#### 2.0 Policies

#### 2.1 Code of Ethical Conduct and Professional Standards

Credential holders have an ongoing responsibility to the business analysis profession and must agree to abide by the <u>Code of Ethical Conduct and Professional Standards</u>, when applying for recertification.

#### 2.2 IIBA Recertification Terms and Conditions

The <u>IIBA Recertification Terms and Conditions</u> outline the terms for submission and payment of the recertification application. It is each credential holder's responsibility to be aware of their recertification date and to comply with requirements on time or risk losing their certification.

Recertification reminder emails will be sent by IIBA, unless an individual <u>opts out</u> from receiving IIBA emails. It is strongly recommended to keep the primary email address with IIBA up to date.

Note: Email communications from IIBA may be inadvertently blocked or forwarded to spam filters. Adding <a href="mailto:certification@iiba.org">certification@iiba.org</a> to a personal email address book may help ensure that credentialing information from IIBA is received.



#### 2.3 Certified Status

Credential holders who recertify every 3 years continue to be certified, hold a <u>Digital Badge</u> and remain listed in the <u>Certified Professional Directory</u>, if they have consented to have their name listed. Opting into or out of the directory is part of the online certification and recertification process.

### 2.4 Failure to Recertify

Credential holders who do not recertify on time are officially no longer certified and cannot represent themselves as certified. Their name and digital badge are removed from the listing in the IIBA Certified Professional Directory.

### Suspended Status

Credential holders who do not recertify on time are given a **1-year grace period** to record their CDUs, pay the recertification fee and submit the application without penalty.

Credential holders <u>who do not meet</u> the requirements within the 1-year suspension period become **Uncertified**.

#### **Uncertified Status**

Uncertified candidates who wish to reinstate their certification can do so within **5 years** after the loss of their credential by contacting <u>certification@iiba.org</u>.

After **5 years** in Uncertified status, reinstatement is <u>not</u> allowed, and candidates will be required to re-apply for certification and re-take the exam.

IIBA reserves the right to revoke the certification at its discretion and to conduct random audits.

# 2.5 Appeals

Appeals can be requested by contacting <a href="mailto:certification@iiba.org">certification@iiba.org</a>.

IIBA will have up to 90 business days to review the appeal. During that time, further information may be requested by IIBA. IIBA will make a final, binding decision and notify the individual by email.



# 3.0 CDU Qualifying Activities

The <u>CBAP Recertification Process Guide</u> provides step-by-step instructions on entering hours into the **BA Development Log.** 

Activities must align with business analysis activities and the knowledge areas within the <u>BABOK Guide</u> and activity dates must be **before** the recertification due date.

C	ategory 1: Professional Development	Description	Max 30 CDUs
	Categories include:  Classroom Course Chapter Event (See list IIBA Chapter Events) Chapter Study Group (Search "Study Group" in IIBA Chapter Events) Conference Workshop (Conference days) Online Course (includes live webinars)  For information about requirements and preapproved courses, see IIBA Endorsed Education Providers (EEP) in Section 4.0.	Learning activities include instructor-led classroom and online learning, chapter events, chapter study groups and conference workshops.  Being mentored through the IIBA Mentoring Program is captured under Chapter Events.  Required documentation for non-IIBA conferences: event, provider, date, full description, hours, and proof of attendance.	1 hour of structured activity = 1 CDU Up to 15 CDUs per mentoring relationship
C	ategory 2: Work History	Description	Max 25 CDUs
	CDUs can be earned by doing business analysis work that is aligned with the domains in the BABOK Guide.	Include your supervisor's name and work email address.  The CDU value and alignment of your work experience will be validated by the IIBA system.	200 hours of business analysis work experience = 1 CDU



C	ategory 3: Professional Activities	Description	Max 30 CDUs
	<b>3A.</b> Author or co-author of an article published in a refereed journal.	No minimum or maximum length defined.	30 CDUs per article
	<b>3B.</b> Author or co-author of an article published in a non-refereed journal.	Content must be minimum 80% aligned with the <u>BABOK Guide</u> .	15 CDUs per article
	<b>3C.</b> Speaker/instructor at a conference, symposium, workshop, formal course or IIBA chapter meeting.		10 CDUs per activity
	<b>3D.</b> Member/moderator of a panel discussion at a conference, symposium, workshop, or formal course.		5 CDUs per activity
	<b>3E.</b> Author or co-author of a textbook.	Content must be minimum 80% aligned with the BABOK Guide.	30 CDUs per book
	<b>3F.</b> Developer of content for a structured learning program that includes learning objectives, interactivity, and assessment to ensure that learning has taken place.	May include content used for classroom delivery, online instructor-led delivery, or online self-paced delivery.	15 CDUs per program
С	ategory 4: Volunteer Service	Description	Max 30 CDUs
С	ategory 4: Volunteer Service  Board member with IIBA or an IIBA Chapter	Description  Must attend 50% or more of the scheduled meetings.	Max 30 CDUs  1 hour = 1 CDU
C		Must attend 50% or more of	1 hour
C	Board member with IIBA or an IIBA Chapter	Must attend 50% or more of the scheduled meetings.  Must attend 50% or more of	1 hour = 1 CDU 1 hour
C	Board member with IIBA or an IIBA Chapter  Committee member with IIBA or an IIBA Chapter	Must attend 50% or more of the scheduled meetings.  Must attend 50% or more of the scheduled meetings.  Blog writer, editor, item writer, translator etc.  Complete progress reports as described in IIBA	1 hour = 1 CDU 1 hour = 1 CDU 1 hour
C	Board member with IIBA or an IIBA Chapter  Committee member with IIBA or an IIBA Chapter  Volunteer with IIBA or IIBA Chapter  Mentor a business analysis professional through the	Must attend 50% or more of the scheduled meetings.  Must attend 50% or more of the scheduled meetings.  Blog writer, editor, item writer, translator etc.  Complete progress reports	1 hour = 1 CDU 1 hour = 1 CDU 1 hour = 1 CDU 1 hour
C	Board member with IIBA or an IIBA Chapter  Committee member with IIBA or an IIBA Chapter  Volunteer with IIBA or IIBA Chapter  Mentor a business analysis professional through the	Must attend 50% or more of the scheduled meetings.  Must attend 50% or more of the scheduled meetings.  Blog writer, editor, item writer, translator etc.  Complete progress reports as described in IIBA	1 hour = 1 CDU  Up to 15 CDUs per mentoring



Category 5: Self-Directed Learning	Description	Max 15 CDUs
Personally designed research or study activities that meet a specified purpose and use knowledgeable resources	Learning through books, articles, online resources, and archived webinars.	1 hour of activity =1 CDU
	Informal discussions or coaching with co-workers, clients, or consultants.	
Category 6: Formal Academic Education	Description	Max 30 CDUs
Programs offered by an accredited post-secondary institution for degree or diploma credit. 1 academic course credit is typically earned for each 3 hours of class/contact time and qualifies for 1 CDU.  Courses/programs that automatically qualify include	Example: a typical 15 credit academic course qualifies for 15 CDUs (although the actual number of class/contact hours = 45 hours).	3 hours of academic course = 1 CDU
university or college Endorsed Education and Training Providers courses/programs if content is aligned with domains as discussed in the Agile Extension to the BABOK Guide.	All courses must be started after the credential has been awarded, with a passing grade received.	

# 4.0 IIBA Endorsed Education and Training Providers (EEP)

#### **IIBA Endorsed Education Providers**

EEPs have been pre-approved by IIBA, and their courses automatically qualify if they align with the domains in the BABOK Guide.

View the <u>listing of approved courses</u> on IIBA's <u>Endorsed Education and Training Providers</u> page. Some EEPs may also offer courses not approved by IIBA. Credential holders are advised to focus on the listing of approved courses.

# Non - IIBA Endorsed Education Providers

CDUs may also be earned by attending educational programs offered by non-IIBA Endorsed Education Providers whose course offerings directly relate to business analysis and the BABOK Guide.



To qualify, a course must be:

- Delivered by a facilitator or instructor who leads participant(s) through the content
- Designed with measurable learning objectives that describe desired performance outcomes such as changing behavior or improving skills applicable to business analysis
- Designed with opportunities for participants to interact with the material, ask questions, and have meaningful dialogue that supports learning
- Designed so that participants can practice tasks and be assessed accordingly

Non-EEP hours and CDUs will be validated by IIBA at the time of recertification.

Full course description and proof of attendance (certificate) will be required and must include:

- Course provider
- Course title
- Date of the course
- Hours of attendance
- Course description including learning objectives and assessment measurements

# 5.0 Reporting CDUs in the BA Development Log

Credential holders are responsible for recording their activities in the BA Development Log. Review the CBAP Recertification Process Guide for how to enter the hours online.

Hours entered cannot be changed after 7 days.

The following additional rules apply:

- CDU activities completed **prior** to obtaining the designation will not be accepted for recertification.
- Participation for the same course/activity cannot be claimed more than once and cannot be claimed in more than 1 category.
- It is the **credential holder's responsibility** to request a receipt of attendance (from their Chapter, etc.) for applicable events/meetings attended.

#### **Transfer of CDUs**

For credential holders who record more than 60 CDUs in the final year of their current 3-year cycle, up to 20 CDUs will be transferred to the next 3-year cycle.



# **6.0 Audits and Audit Documentation**

Audits are conducted on a random basis, and it is strongly recommended that recertification supporting documents are saved for **3 years** following the recertification cycle. If audited, proof of continuing education and activities will be required and will become the property of IIBA. Credential holders are encouraged to keep a copy of all materials submitted to IIBA.

Documents that are provided for the audit must clearly match the entries submitted for recertification. Failure to do so will delay the process.

Credential holders selected for an audit will be notified by email and will have 60 days from the date of the email to comply with the audit terms. Once IIBA receives and reviews all requested audit materials, the credential holder will receive the audit results by email.

Until the audit has been completed, certification status will show as Recertification in Audit.

Category	Audit Documentation Required for each CDU Category
Professional Development:	☑ IIBA EEP: A certificate of achievement or email confirming attendance.
<ul><li>Classroom Course</li><li>Chapter Event</li><li>Chapter Study Group</li></ul>	☑ Non-EEP: A certificate of achievement or email confirming attendance and hours.  Course outline or lesson plan showing content covered.
<ul><li>Conference</li><li>Online Course</li></ul>	☑ IIBA Chapter Event/Study Group/Conference: Email confirming attendance for meetings. A receipt for events. For mentoring only, a copy of progress reports submitted by the person being mentored.
	☑ Non IIBA Event/Study Group/Conference: Copy of or link to event description, and proof of or email confirming attendance.
Work History	☑ Contacts listed for each work entry will be emailed to validate work experience, hours, and dates.
	☐ The contact must be the direct supervisor for the work history listed for the reference to be accepted.
	☐ The direct supervisor's contact information must be a work email address and phone number.
Professional Activities	☑ Link to publications, sample educational materials, course agenda, and/or description of the activity.
Volunteer Service	An email or certificate acknowledging the credential holder's volunteer service and dates. For mentoring only, a copy of progress reports submitted by the mentor.
Self-Directed Learning	☑ Documentation is not required for this category.
Formal Academic Education	An official transcript or equivalent (i.e. a notarized copy), and a brochure or course materials outlining the subject matter covered and length of time.

Terms are subject to change.



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