

# **CBAP® RECERTIFICATION HANDBOOK**

The Guide to Maintaining the Certified Business Analysis Professional<sup>™</sup> Designation

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### Contents

| 1.0 The Recertification Program                          | 3 |
|--|---|
| 1.1 Program Overview                                     | 3 |
| 1.2 Requirements at a Glance                             | 4 |
| 1.3 Recertification Dates                                | 5 |
| 1.4 Fee Payment and Submission                           | 5 |
| 2.0 Policies   | 5 |
| 2.1 Code of Ethical Conduct and Professional Standards   | 5 |
| 2.2 IIBA Recertification Terms and Conditions            | 5 |
| 2.3 Certified Status                                     | 6 |
| 2.4 Failure to Recertify                                 | 6 |
| 2.5 Appeals  | 6 |
| 3.0 CDU Qualifying Activities                            | 7 |
| Category 1: Professional Development                     | 7 |
| Category 2: Work History                                 | 7 |
| Category 3: Professional Activities                      | 8 |
| Category 4: Volunteer Service                            | 8 |
| Category 5: Self-Directed Learning                       | 9 |
| Category 6: Formal Academic Education                    | 9 |
| 4.0 IIBA Endorsed Education and Training Providers (EEP) | 9 |
| 5.0 Reporting CDUs in the BA Development Log10           | D |
| 6.0 Audits and Audit Documentation1                      | 1 |



## **1.0 The Recertification Program**

#### **1.1 Program Overview**

Earning the Certified Business Analysis Professional (CBAP) designation is a significant achievement. CBAP is the globally recognized credential for seasoned business analysis professionals, including those with a CCBA designation, as well as hybrid business analysis professionals, product managers, trainers, and non-BA consultants.

To maintain the certification, credential holders are required to demonstrate continued competence and stay current with changes in the field. Professional activities include learning activities to develop knowledge and skills and applying activities that give back to the profession.

#### The purpose of recertification is to:

- Enable the continuing professional development and competence of certification holders
- Show employers that certification holders remain current and competent
- Encourage the efforts of certified practitioners to give back to the profession
- Uphold the global recognition and value of the CBAP designation

"Maintaining your certification demonstrates your commitment to the profession by ensuring that you remain current with changes in the field through recertification" (Source: Institute for Credentialing Excellence, ICE-CCP Recertification Guide, 2022).

The following documents outline program requirements and provide guidance on how to record activities.

|         | The CBAP Recertification Handbook (this document)  | The <u>CBAP Recertification Process Guide</u>  |
|---------|--|--|
| Purpose | Provides program overview, policies,<br>requirements, and categories under<br>which hours can be recorded. | Provides step-by-step guidance on how<br>to enter activities into the BA<br>Development Log and submit the<br>recertification application. |

IIBA is committed to providing full access to its credentialing products and services and complying with applicable laws and regulations, including the Americans with Disabilities Act (ADA) and Accessibility for Ontarians with Disabilities Act (AODA).

IIBA's credentialing policies and practices are guided by the International Standards Organization, ISO/IEC 17024, and the National Commission for Certifying Agencies.



#### **1.2 Requirements at a Glance**



To maintain the credential, continuing competence must be demonstrated every 3 years through 60 Continuing Development Units (CDUs.)

Credential holders may achieve CDUs in any combination of categories. They are not required to record CDUs in all categories but must record CDUs in more than one category and adhere to category maximums (see **section 3.0 CDU Qualifying Activities** for the category maximums).

CDUs earned for activities will vary. In general, 1 CDU is earned for each hour in a planned and structured activity, with fractions of CDUs up to quarter (0.25) hour increments.

CDU activities must be aligned to the Knowledge Areas (KAs) or Domains outlined in the <u>BABOK® Guide</u>. The KA titles and numbers are described below and in the <u>CBAP Recertification Process Guide</u>:

- 1. **Business Analysis Planning and Monitoring (KA1)**: Describes the tasks that business analysis professionals perform to organize and coordinate their efforts with those of stakeholders.
- 2. Elicitation and Collaboration (KA2): Describes business analysis tasks performed to prepare for and conduct elicitation activities and confirm the results obtained, as well as ongoing communication and collaboration with stakeholders.
- 3. **Requirements Life Cycle Management (KA3)**: Describes business analysis tasks performed to manage and maintain requirements and design information from inception to retirement. This includes establishing meaningful relationships between related requirements and designs, and assessing, analyzing, and gaining consensus on proposed changes.
- 4. **Strategy Analysis (KA4)**: Describes business analysis tasks performed to identify the business need, enable the enterprise to address that need, and align the resulting strategy for the change with higher- and lower-level strategies.
- 5. **Requirements Analysis and Design Definition (KA5)**: Describes business analysis tasks performed to structure and organize requirements, specify and model requirements and designs, validate and verify information, identify solution options, and estimate the potential value of each solution option.
- 6. **Solution Evaluation (KA6)**: Describes business analysis tasks performed to assess the performance and value of a solution in use by the enterprise, and to recommend the removal of barriers or constraints that prevent the full realization of value.



#### **1.3 Recertification Dates**

The recertification date begins when the certification examination is passed **and ends on the 3**year anniversary of that date. CDU activities must be earned within the 3-year cycle (e.g., after the certification date and before the recertification date).

For example, if the CBAP exam is passed on June 30, 2025:

| Certification is Valid for 3 Years   | June 30, 2025 to June 30, 2028 |
|--------------------------------------|--------------------------------|
| Certification Must be Recertified By | June 30, 2028                  |

#### **1.4 Fee Payment and Submission**

Recertification consists of an online process via the IIBA website. The <u>Recertification Fee</u> is non-refundable and must be paid by the recertification date.

Upon payment of the recertification fee and submission of the recertification application, an IIBA email confirms status of **Certified** (for the new maintenance term) or **Recertification in Audit**. See section 6.0 for the recertification audit process.

## **2.0 Policies**

#### 2.1 Code of Ethical Conduct and Professional Standards

Credential holders have an ongoing responsibility to the business analysis profession and must agree to abide by the <u>Code of Ethical Conduct and Professional Standards</u>, when applying for recertification.

#### **2.2 IIBA Recertification Terms and Conditions**

The <u>IIBA Recertification Terms and Conditions</u> outline the terms for submission and payment of the recertification application. It is each credential holder's responsibility to be aware of their recertification date and to comply with requirements on time or risk losing their certification.

Recertification reminder emails will be sent by IIBA, unless an individual <u>opts out</u> from receiving IIBA emails. It is strongly recommended to keep the primary email address with IIBA up to date.

Note: Email communications from IIBA may be inadvertently blocked or forwarded to spam filters. Adding <u>certification@iiba.org</u> to a personal email address book may help ensure that credentialing information from IIBA is received.



#### **2.3 Certified Status**

Credential holders who recertify every 3 years continue to be certified, hold a <u>Digital Badge</u> and remain listed in the <u>Certified Professional Directory</u>, if they have consented to have their name listed. Opting into or out of the directory is part of the online certification and recertification process.

#### 2.4 Failure to Recertify

Credential holders who do not recertify on time are officially no longer certified and cannot represent themselves as certified. Their name and digital badge are removed from the listing in the IIBA Certified Professional Directory.

#### **Suspended Status**

Credential holders who do not recertify on time are given a **1-year grace period** to record their CDUs, pay the recertification fee and submit the application without penalty.

Credential holders <u>who do not meet</u> the requirements within the 1-year suspension period become **Uncertified**.

#### **Uncertified Status**

Uncertified candidates who wish to reinstate their certification can do so within **5 years** after the loss of their credential by contacting <u>certification@iiba.org</u>.

After **5 years** in Uncertified status, reinstatement is <u>**not**</u> allowed, and candidates will be required to re-apply for certification and re-take the exam.

IIBA reserves the right to revoke the certification at its discretion and to conduct random audits.

#### 2.5 Appeals

Appeals can be requested by contacting <u>certification@iiba.org</u>.

IIBA will have up to 90 business days to review the appeal. During that time, further information may be requested by IIBA. IIBA will make a final, binding decision and notify the individual by email.



## **3.0 CDU Qualifying Activities**

The <u>CBAP Recertification Process Guide</u> provides step-by-step instructions on entering hours into the **BA Development Log.** 

Activities must align with business analysis activities and the knowledge areas within the <u>BABOK Guide</u> and activity dates must be **before** the recertification due date.

| C | ategory 1: Professional Development  | Description   | Max 30 CDUs  |
|---|--|---|--|
|   | <ul> <li>Categories include:</li> <li>Classroom Course</li> <li>Chapter Event<br/>(See list <u>IIBA Chapter Events</u>)</li> <li>Chapter Study Group<br/>(Search "Study Group" in <u>IIBA Chapter Events</u>)</li> <li>Conference Workshop (Conference days)</li> <li>Online Course (includes live webinars)</li> </ul> For information about requirements and pre-<br>approved courses, see IIBA Endorsed Education<br>Providers (EEP) in <u>Section 4.0.</u> | Learning activities include<br>instructor-led classroom and<br>online learning, chapter<br>events, chapter study groups<br>and conference workshops.<br>Being mentored through the<br>IIBA Mentoring Program is<br>captured under Chapter<br>Events.<br>Required documentation for<br>non-IIBA conferences: event,<br>provider, date, full<br>description, hours, and proof<br>of attendance. | 1 hour of<br>structured<br>activity<br>= 1 CDU<br>Up to 15 CDUs<br>per mentoring<br>relationship |
| C | ategory 2: Work History  | Description   | Max 25 CDUs  |
|   | CDUs can be earned by doing business analysis work<br>that is aligned with the domains in the <u>BABOK</u><br><u>Guide</u> .   | Include your supervisor's<br>name and work email<br>address.<br>The CDU value and<br>alignment of your work<br>experience will be validated<br>by the IIBA system.  | 200 hours of<br>business<br>analysis work<br>experience<br>= 1 CDU                               |



| Category 3: Professional Activities |  | Description   | Max 30 CDUs  |
|-------------------------------------|--|---|--|
|                                     | <b>3A.</b> Author or co-author of an article published in a refereed journal.  | No minimum or maximum<br>length defined.  | 30 CDUs per<br>article   |
|                                     | <b>3B.</b> Author or co-author of an article published in a non-refereed journal.  | Content must be minimum 80% aligned with the <u>BABOK Guide</u> .   | 15 CDUs per<br>article   |
|                                     | <b>3C.</b> Speaker/instructor at a conference, symposium, workshop, formal course or IIBA chapter meeting.   |   | 10 CDUs per<br>activity  |
|                                     | <b>3D.</b> Member/moderator of a panel discussion at a conference, symposium, workshop, or formal course.  |   | 5 CDUs per<br>activity   |
|                                     | <b>3E.</b> Author or co-author of a textbook.  | Content must be minimum 80% aligned with the <u>BABOK Guide</u> .   | 30 CDUs per<br>book  |
|                                     | <b>3F.</b> Developer of content for a structured learning program that includes learning objectives, interactivity, and assessment to ensure that learning has taken place.  | May include content used for<br>classroom delivery, online<br>instructor-led delivery, or<br>online self-paced delivery.  | 15 CDUs per<br>program   |
|                                     |  |   |  |
| С                                   | ategory 4: Volunteer Service   | Description   | Max 30 CDUs  |
| C                                   | ategory 4: Volunteer Service<br>Board member with IIBA or an IIBA Chapter  | Description<br>Must attend 50% or more of<br>the scheduled meetings.  | Max 30 CDUs<br>1 hour<br>= 1 CDU   |
| C                                   |  | Must attend 50% or more of  | 1 hour   |
| С                                   | Board member with IIBA or an IIBA Chapter  | Must attend 50% or more of<br>the scheduled meetings.<br>Must attend 50% or more of   | 1 hour<br>= 1 CDU<br>1 hour  |
| C                                   | Board member with IIBA or an IIBA Chapter<br>Committee member with IIBA or an IIBA Chapter   | Must attend 50% or more of<br>the scheduled meetings.<br>Must attend 50% or more of<br>the scheduled meetings.<br>Blog writer, editor, item   | 1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>Up to 15 CDUs                                  |
| C                                   | Board member with IIBA or an IIBA Chapter<br>Committee member with IIBA or an IIBA Chapter<br>Volunteer with IIBA or IIBA Chapter<br>Mentor a business analysis professional through the<br>IIBA Mentoring Program | Must attend 50% or more of<br>the scheduled meetings.<br>Must attend 50% or more of<br>the scheduled meetings.<br>Blog writer, editor, item<br>writer, translator etc.<br>Complete progress reports<br>as described in IIBA<br>Mentoring Program Guide. | 1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>Up to 15 CDUs<br>per mentoring<br>relationship |
| C                                   | Board member with IIBA or an IIBA Chapter<br>Committee member with IIBA or an IIBA Chapter<br>Volunteer with IIBA or IIBA Chapter<br>Mentor a business analysis professional through the                           | Must attend 50% or more of<br>the scheduled meetings.<br>Must attend 50% or more of<br>the scheduled meetings.<br>Blog writer, editor, item<br>writer, translator etc.<br>Complete progress reports<br>as described in IIBA                             | 1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>1 hour<br>= 1 CDU<br>Up to 15 CDUs<br>per mentoring                 |



| Category 5: Self-Directed Learning |   | Description   | Max 15 CDUs                                 |
|------------------------------------|---|---|---|
|                                    | Personally designed research or study activities that<br>meet a specified purpose and use knowledgeable<br>resources  | Learning through books,<br>articles, online resources,<br>and archived webinars.  | 1 hour of<br>activity<br>=1 CDU             |
|                                    |   | Informal discussions or<br>coaching with co-workers,<br>clients, or consultants.  |   |
|                                    | Category 6: Formal Academic Education   | Description   | Max 30 CDUs                                 |
|                                    | Programs offered by an accredited post-secondary<br>institution for degree or diploma credit. 1 academic<br>course credit is typically earned for each 3 hours of<br>class/contact time and qualifies for 1 CDU.<br>Courses/programs that automatically qualify include<br>university or college Endorsed Education and | Example: a typical 15 credit<br>academic course qualifies<br>for 15 CDUs (although the<br>actual number of<br>class/contact hours = 45<br>hours). | 3 hours of<br>academic<br>course<br>= 1 CDU |
|                                    | Training Providers courses/programs if content is<br>aligned with domains as discussed in the Agile   | All courses must be started after the credential has  |   |

# 4.0 IIBA Endorsed Education and Training Providers (EEP)

#### **IIBA Endorsed Education Providers**

EEPs have been pre-approved by IIBA, and their courses automatically qualify if they align with the domains in the <u>BABOK Guide.</u>

View the <u>listing of approved courses</u> on IIBA's <u>Endorsed Education and Training Providers</u> page. Some EEPs may also offer courses not approved by IIBA. Credential holders are advised to focus on the listing of approved courses.

#### Non – IIBA Endorsed Education Providers

CDUs may also be earned by attending educational programs offered by non-IIBA Endorsed Education Providers whose course offerings directly relate to business analysis and the <u>BABOK Guide</u>.



To qualify, a course must be:

- Delivered by a facilitator or instructor who leads participant(s) through the content
- Designed with measurable learning objectives that describe desired performance outcomes such as changing behavior or improving skills applicable to business analysis
- Designed with opportunities for participants to interact with the material, ask questions, and have meaningful dialogue that supports learning
- Designed so that participants can practice tasks and be assessed accordingly

Non-EEP hours and CDUs will be validated by IIBA at the time of recertification.

Full course description and proof of attendance (certificate) will be required and must include:

- Course provider
- Course title
- Date of the course
- Hours of attendance
- Course description including learning objectives and assessment measurements

## **5.0 Reporting CDUs in the BA Development Log**

Credential holders are responsible for recording their activities in the BA Development Log. Review the <u>CBAP Recertification Process Guide</u> for how to enter the hours online.

Hours entered cannot be changed after 7 days.

The following additional rules apply:

- CDU activities completed **prior** to obtaining the designation **will not be** accepted for recertification.
- Participation for the same course/activity cannot be claimed more than once and cannot be claimed in more than 1 category.
- It is the **credential holder's responsibility** to request a receipt of attendance (from their Chapter, etc.) for applicable events/meetings attended.

#### **Transfer of CDUs**

For credential holders who record more than 60 CDUs in the final year of their current 3-year cycle, up to 20 CDUs will be transferred to the next 3-year cycle.



## **6.0 Audits and Audit Documentation**

Audits are conducted on a random basis, and it is strongly recommended that recertification supporting documents are saved for **3 years** following the recertification cycle. If audited, proof of continuing education and activities will be required and will become the property of IIBA. Credential holders are encouraged to keep a copy of all materials submitted to IIBA.

Documents that are provided for the audit must clearly match the entries submitted for recertification. Failure to do so will delay the process.

Credential holders selected for an audit will be notified by email and will have 60 days from the date of the email to comply with the audit terms. Once IIBA receives and reviews all requested audit materials, the credential holder will receive the audit results by email.

Until the audit has been completed, certification status will show as Recertification in Audit.

| Category   | Audit Documentation Required for each CDU Category  |
|--|---|
| Professional Development:  | IIBA EEP: A certificate of achievement or email confirming attendance.  |
| <ul> <li>Classroom Course</li> <li>Chapter Event</li> <li>Chapter Study Group</li> </ul> | Non–EEP: A certificate of achievement or email confirming attendance and hours.<br>Course outline or lesson plan showing content covered.   |
| <ul> <li>Conference</li> <li>Online Course</li> </ul>                                    | IIBA Chapter Event/Study Group/Conference: Email confirming attendance for<br>meetings. A receipt for events. For mentoring only, a copy of progress reports<br>submitted by the person being mentored. |
|  | Non IIBA Event/Study Group/Conference: Copy of or link to event description, and<br>proof of or email confirming attendance.  |
| Work History   | I Contacts listed for each work entry will be emailed to validate work experience,<br>hours, and dates.   |
|  | I The contact must be the direct supervisor for the work history listed for the reference to be accepted.   |
|  | I The direct supervisor's contact information must be a work email address and<br>phone number.   |
| Professional Activities  | Ink to publications, sample educational materials, course agenda, and/or description of the activity.   |
| Volunteer Service  | An email or certificate acknowledging the credential holder's volunteer service and dates. For mentoring only, a copy of progress reports submitted by the mentor.                                      |
| Self-Directed Learning   | Documentation is not required for this category.  |
| Formal Academic<br>Education   | An official transcript or equivalent (i.e. a notarized copy), and a brochure or course materials outlining the subject matter covered and length of time.   |

Terms are subject to change.

RECERTIFICATION HANDBOOK: CERTIFIED BUSINESS ANALYSIS PROFESSIONAL | MAY 2024

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