



SYLLABUS MAP



The ECBA Syllabus Map is designed to support comprehensive ECBA exam preparation. This resource outlines the domains and activity statements identified through the practice analysis and connects them to relevant sections of *The Business Analysis Standard* and the *BABOK Guide*, enabling focused training and study for training providers and candidates.

This resource supports the alignment of course materials with the ECBA exam and enhances understanding of foundational business analysis practices.

Key Components

- Domains: Broad conceptual areas fundamental to business analysis.
- Activity Statements: Key responsibilities of business analysis professionals within each domain
- The Business Analysis Standard Reference: Specific sections of *The Business Analysis Standard* that directly relate to each Activity Statement, helping training providers align their course materials with the ECBA exam
- The BABOK Guide Reference: Targeted sections of the *BABOK Guide* that provide in-depth knowledge of tasks and techniques relevant to each Activity Statement for effective course alignment

Note: The Syllabus Map also includes references to optional supplementary learning. The Activity Statement 2.3 Business Analysis Principles* refers to the following sections of the *Agile Extension to the BABOK Guide*, though studying them is not required:

- 2.6 Principles of Agile Business Analysis
- 2.7 The Business Analysis Core Concept Model and the Principles of Agile Business Analysis

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Domains	Activity Statements	The Business Analysis Standard Reference	The BABOK Guide Reference
Understanding Business Analysis (20%)	1.1 Define Business Analysis	2. Understanding Business Analysis	1. Introduction
	1.2 Business Analysis Core Concept Model (BACCM)	2. Understanding Business Analysis	2. Business Analysis Key Concepts 7.6 Analyze Potential Value and Recommend Solution
	1.3 Importance of Business Analysis	2. Understanding Business Analysis	3.5 Identify Business Analysis Performance Improvements 4.5 Manage Stakeholder Collaboration 6.3 Assess Risks 7.5 Define Design Options 7.6 Analyze Potential Value and Recommend Solution 8.5 Recommend Actions to Increase Solution Value
	1.4 Outcomes and Value Creation	2. Understanding Business Analysis	7.3 Validate Requirements 7.4 Define Requirements Architecture 7.6 Analyze Potential Value and Recommend Solution
Mindset for Effective Business Analysis (14%)	2.1 Importance of Mindset	3. Mindset for Effective Business Analysis	
	2.2 Ways to Think About Business Analysis	3. Mindset for Effective Business Analysis	
	2.3 Business Analysis Principles*	3. Mindset for Effective Business Analysis	8.4 Assess Enterprise Limitations
	2.4 Foundational Competencies	3. Mindset for Effective Business Analysis	

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Domains	Activity Statements	The Business Analysis Standard Reference	The BABOK Guide Reference
Implementing Business Analysis (6%)	3.1 Who Performs Business Analysis	4. Implementing Business Analysis	1. Introduction
	3.2 Approaches to Business Analysis Work and Techniques	4. Implementing Business Analysis	3.1 Plan Business Analysis Approach
	3.3 Understand Organizational Considerations	4. Implementing Business Analysis	
	3.4 Understand Requirements and Designs	4. Implementing Business Analysis	2. Business Analysis Key Concepts
Change (10%)	4.1 Understand the factors that impact the work that you are doing		6.1 Analyze Current State 8.4 Assess Enterprise Limitations
	4.2 Analyze the impact of proposed changes		3.3 Plan Business Analysis Governance 3.4 Plan Business Analysis Information Management 5.4 Assess Requirements Changes
	4.3 Support the implementation of changes		3.3 Plan Business Analysis Governance 4.1 Prepare for Elicitation 5.1 Trace Requirements 6.2 Define Future State
	4.4 Enable change through straightforward initiatives		5.1 Trace Requirements
Need (10%)	5.1 Elicit needs from stakeholders		4.3 Confirm Elicitation Results 6.1 Analyze Current State
	5.2 Capture and refine the needs elicited from stakeholders		7.1 Specify and Model Requirements
	5.3 Analyze needs to ensure they are feasible and align with business outcomes		4.3 Confirm Elicitation Results 5.1 Trace Requirements 6.1 Analyze Current State
	5.4 Prioritize needs based on their business value and urgency		6.1 Analyze Current State 5.3 Prioritize Requirements

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Solution (10%)	6.1 Participate in validating solutions to ensure they meet the need		7.2 Verify Requirements 7.3 Validate Requirements
	6.2 Develop recommendations for potential solutions to business problems		4.2 Conduct Elicitation 6.3 Assess Risks 8.5 Recommend Actions to Increase Solution Value
	6.3 Implement the scope of solutions to business problems		6.3 Assess Risks 7.4 Define Requirements Architecture 8.1 Measure Solution Performance
	6.4 Support the design of business solutions		3.1 Plan Business Analysis Approach 5.1 Trace Requirements 8.3 Assess Solution Limitations
Stakeholder (10%)	7.1 Communicate with stakeholders throughout the initiative		3.3 Plan Business Analysis Governance 3.4 Plan Business Analysis Information Management
	7.2 Identify stakeholders for your initiatives		3.2 Plan Stakeholder Engagement 3.3 Plan Business Analysis Governance
	7.3 Manage collaboration and relationships with stakeholders		4.1 Prepare for Elicitation 4.2 Conduct Elicitation 4.5 Manage Stakeholder Collaboration
	7.4 Analyze the motivations and expectations of stakeholders		3.3 Plan Business Analysis Governance 4.5 Manage Stakeholder Collaboration

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Domains	Activity Statements	The Business Analysis Standard Reference	The BABOK Guide Reference
Value (10%)	8.1 Understand the outcome that needs to be produced		6.2 Define Future State 8.4 Assess Enterprise Limitations
	8.2 Help support the team in creating value		6.3 Assess Risks 6.4 Define Change Strategy 8.2 Analyze Performance Measures 8.3 Assess Solution Limitations
	8.3 Communicate the value of initiatives or solutions to stakeholders		3.4 Plan Business Analysis Information Management 5.5 Approve Requirements
	8.4 Measure the value delivered by your initiatives or solutions		3.5 Identify Business Analysis Performance Improvements 8.3 Assess Solution Limitations 8.4 Assess Enterprise Limitations
Context (10%)	9.1 Ensure that information within your initiative is validated for the intended purpose		3.4 Plan Business Analysis Information Management 5.1 Trace Requirements 5.2 Maintain Requirements
	9.2 Understand the environmental constraints in which your organization operates	4. Implementing Business Analysis	3.1 Plan Business Analysis Approach
	9.3 Understand the impact of technology trends on your initiative		3.4 Plan Business Analysis Information Management 5.1 Trace Requirements
	9.4 Understand industry benchmarks and reference standards of practice		4.4 Communicate Business Analysis Information 7.3 Validate Requirements 7.6 Analyze Potential Value and Recommend Solution