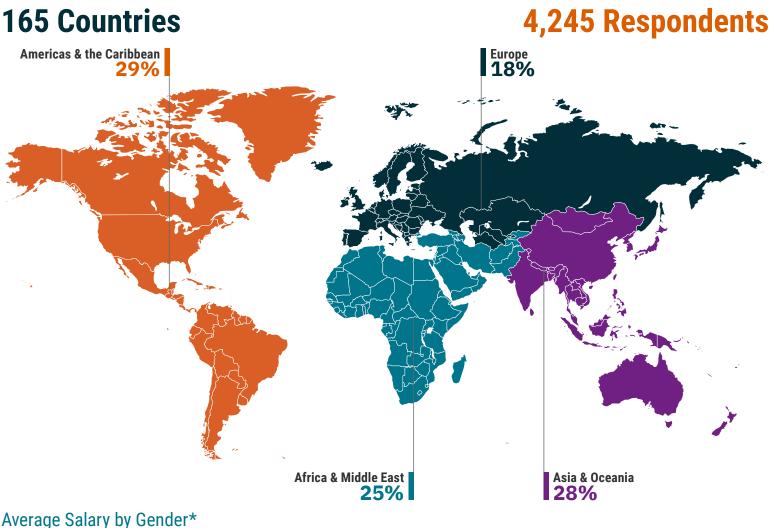
Total Respondents & Participating Countries

Global Responses by Region





Average Years Of Experience

Higner Confidence



Men's salaries were 6% higher than women's salaries in 2021.

MEN EARN

\$81,506

Benefits of Certification Upskilling



\$92,930 Business analysis professionals who hold a CBAP earn 25% more vs non-certified professionals

PHD/DOCTORATE

25%

6%

Retail / Hospitality

\$84,937

20%

26%

29%

CBAP

CERTIFIED

SECONDARY SCHOOL/ HIGH SCHOOL



Less than 100 employees

101-1,000 employees

1,001-5,000 employees

Over 5,001 employees



10%

Transportation / Logistics

\$87,982



5 Best Industries For Higher Salaries In 2022

24%

Global average* salary reported in USD.

REPORTING AREAS

Department

BRAINSTORMING

USER STORIES

INTERVIEWING

WORKSHOPS

PROCESS MODELING

Information Technology

Techniques Used Regularly in Role

78%

20%

Line of Business/

Department Manager

SCENARIOS

DATA MODELING

USE CASE MODELING

CONTEXT DIAGRAMMING

MOCK-UPS / PROTOTYPING



Management Office

SWOT ANALYSIS

FOCUS GROUPS

MIND MAPS

YES **34**%

89%

93%

86%



8%

Government

\$85,998



SEQUENCE DIAGRAMMING

VALUE STREAM MAPPING

PERSONAS

NO 66%

What Skills are Important?

84%

Security Tool Implementation

79%

Business Cases and Budgeting

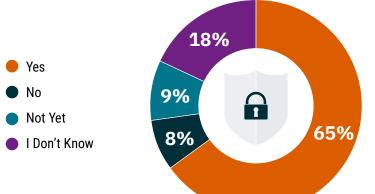
79%

Specialized Skills*



Does Your Organization Have a

Cybersecurity Framework?









Skills important for Business Analysts Practicing Business Data Analytics

87%

Learn more at www.iiba.org/membership

87%

International Institute of Business Analysis™

Respondents were able to make multiple selections

79%

IIBA Members have exclusive access to leading content, including the full report of the 2022 Global State of Business Analysis Report.

93%

Problem

Solving