### 2022 Global State of Business Analysis Report

#### Key Findings:

**Highest Level of Education**
- 25% with a Bachelor's degree
- 22% with a Master's degree
- 13% with a PhD/Doctorate
- 2% with an Associate degree
- 17% with a High School degree
- 8% with a Diploma
- 3% with a Secondary school degree
- 6% with a Unknown or Other degree

**Skills Important for Business Analysts:**
- Business Data Analytics
- Full-Time Employment
- Techniques Used Regularly in Role
- Highest Level of Education
- Benefits of Certification

**Who Do You Report to at Your Organization?**
- 27% Line of Business/Department
- 24% Project Manager or Project Department Manager
- 10% Centre of Excellence
- 9% Management Office
- 8% Management
- 7% Centre of Excellence
- 6% Centre of Excellence
- 4% Management Office
- 3% Senior Management
- 2% Senior Management
- 1% Senior Management
- 2% External Vendor/Consultant
- 1% External Vendor/Consultant
- 1% External Vendor/Consultant
- 2% Other

**Average Salary by Gender:**
- Men earn 15% more than non-certified respondents.

**5 Best Industries For Higher Salaries In 2022:**
- Banking / Finance / Insurance
- Energy & Utilities
- Manufacturing
- Retail / Hospitality
- Healthcare, Pharmaceutical

**Increase Salary at Work:**
- 87% for Business Cases
- 89% for Creative Thinking
- 86% for Influencing
- 89% for Problem Solving
- 88% for Decision Making
- 84% for Technical Skills
- 89% for Decision Making
- 86% for Technical Skills
- 88% for Decision Making
- 84% for Technical Skills

**Who Are the Top 5 Analysts:**
- 82% Business Analysts
- 87% Program Managers
- 76% Project Managers
- 73% Senior Business Analysts
- 79% Business Analysts

**Top Industries That Employ Business Analysis Professionals:**
- Private Sector
- Public Sector
- Non-Profit

**Average Years Of Experience:**
- Less than 2 years: 24%
- 2-5 years: 26%
- 6-10 years: 23%
- 11-15 years: 10%
- More than 15 years: 10%

**INCORPORATING AGILE APPROACHES**
- 87% of business analysis professionals practice agile approaches.
- 65% in 2017
- 37% increase in Agile Practices from 2017 to 2022

**Business Data Analytics:**
- Full-Time Employment
- Techniques Used Regularly in Role
- Highest Level of Education
- Benefits of Certification

**Global Responses by Region:**
- Americas & the Caribbean
- Europe
- Asia & Oceania
- Africa & Middle East
- Less than 100 employees
- Over 5,001 employees

**Become a Member and Receive the Full Report**
- Access to leading content
- Exclusive access to the full report
- Learn more at www.iiba.org/membership