

# A) Business Analysis Planning and Monitoring

This knowledge area includes tasks that organize and coordinate the efforts of business analysis professionals and stakeholders. These tasks produce outputs that are used as guidance for the other tasks.

## BACCM™ for Planning and Monitoring

### Solution

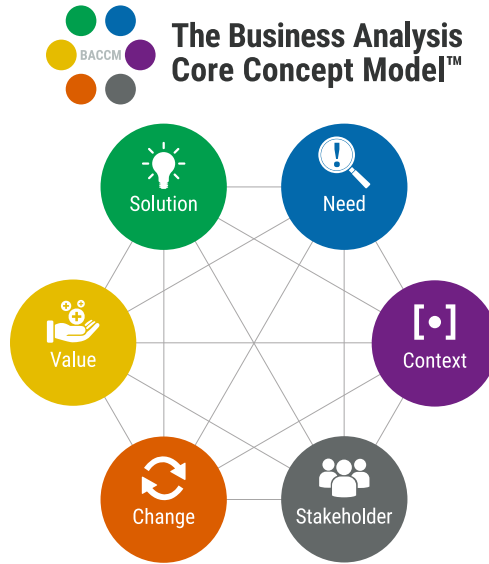
Business analysis professionals evaluate if business analysis performance was a key contributor to the successful implementation of a solution.

### Value

Business analysis professionals conduct performance analysis to ensure business analysis activities continue to produce sufficient value for the stakeholders.

### Change

Business analysis professionals are responsible for determining how changes to business analysis results will be requested and authorized.



### Need

Business analysis professionals choose a business analysis approach that provides adequate analysis for the change.

### Context

Business analysis professionals ensure a complete understanding of the context under analysis to develop an efficient business analysis approach.

### Stakeholder

Business analysis professionals perform a stakeholder analysis to ensure planning and monitoring activities reflect stakeholder needs and account for stakeholder characteristics.

## Competencies

To define and conduct the tasks in Planning and Monitoring business analysis professionals need to have strong competency in Behavioural Characteristics including Organization and Time Management.

See: [BABOK Guide v3, 9.2 Behavioural Characteristics](#)

## Business Analysis Tasks



## Input and Output Relationships

	Needs	Business Analysis Approach	Stakeholder Engagement Approach	Governance Approach	Information Management Approach	Performance Objectives (External)	Business Analysis Performance Assessment
Plan Business Analysis Approach	Input	Output					
Plan Stakeholder Engagement	Input	Input	Output				
Plan Business Analysis Governance		Input	Input	Output			
Plan Business Analysis Information Management		Input	Input	Input	Output		
Identify Business Analysis Performance Improvements		Input				Input	Output