Analyze Current State

Purpose or Need

To understand the reasons why an enterprise needs to change some aspect of how it operates and what would be directly or indirectly affected by the change.

Solution

Stakeholder

Clearly defined business need and gained

Typically involves sponsors, subject matter experts, operational support, regulators, and

Task Inputs and Outputs

any additional stakeholders identified.

understanding of the enterprise's current state.



Value

Knowing what is occurring today enables understanding the degree of the change that needs to occur.



Techniques

Frequently used techniques:

- Benchmarking and Market Analysis;
- Business Capability Analysis;
- Document Analysis;
- Interviews;
- SWOT Analysis.

Refer to the **BABOK Guide v3** for the complete list of techniques.



Description of Change

Analyze Current State enables understanding of the business need and how it relates to the way the enterprise functions. It sets a baseline and context for change.

Reference (Guidelines and Tools)

The following resources, if they exist, can be used to transform the inputs into the outputs:

- Business Analysis Approach;
- Enterprise Limitation;
- Organizational Strategy;
- Solution Limitation;
- Solution Performance Goals;
- Solution Performance Measures;
- Stakeholder Analysis Results.



Consider...

This is often an important consideration for many initiatives.

Example: Consider a data warehouse implementation where high-level conceptual data models are used to map the current state of corporate information, to identify information silos, and to assess their related problems or opportunities.

See BABOK Guide – 11.2 The Business Intelligence Perspective

Certifications: ECBA, CCBA, CBAP – Refer to the BABOK[®] Guide for study purposes

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