Validate Requirements and Designs

**Purpose or Need**
To ensure that all requirements and designs align with the business requirements and support the delivery of needed value.

**Value**
Having stakeholders validate the requirements and designs will ensure that requirements and designs will deliver value.

**Solution**
Validated requirements and designs that are aligned with the business goals and objectives of the change, and will deliver value to stakeholders.

**Techniques**
Frequently used techniques:
- Acceptance and Evaluation Criteria;
- Financial Analysis;
- Item Tracking;
- Metrics and KPIs;
- Reviews.

Refer to the BABOK Guide v3 for the complete list of techniques.

**Stakeholder**
Typically involves subject matter experts and any additional stakeholders with relevant knowledge or experience to validate requirements and designs.

**Description of Change**
Validate Requirements ensures that stakeholder, solution, and transition requirements align to the business requirements, that the designs satisfy the requirements, and that both requirements and designs deliver business value and support the organization’s goals and objectives.

**Reference (Guidelines and Tools)**
The following resources, if they exist, can be used to transform the inputs into the outputs:
- Business Objectives;
- Future State Description;
- Potential Value;
- Solution Scope.

**Task Inputs and Outputs**

<table>
<thead>
<tr>
<th>Input</th>
<th>Task</th>
<th>Output or Deliverable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Requirements (Specified and Modelled)</td>
<td>Validate Requirements and Designs</td>
<td>Requirements (Validated)</td>
</tr>
<tr>
<td>Designs (Specified and Modelled)</td>
<td></td>
<td>Designs (Validated)</td>
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**Consider...**
Every type of initiative requires validation of the outcomes produced. Depending on the approach taken, this can be ongoing throughout the work or at milestone deliveries.

Example: When using adaptive approaches for developing new products, validation occurs through frequent customer feedback sessions.

See Guide to Product Ownership Analysis – Sec 5.6 Learn Fast

Certifications: ECBA, CCBA, CBAP – Refer to the BABOK® Guide for study purposes

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